# FIRST ANNUAL REPORT

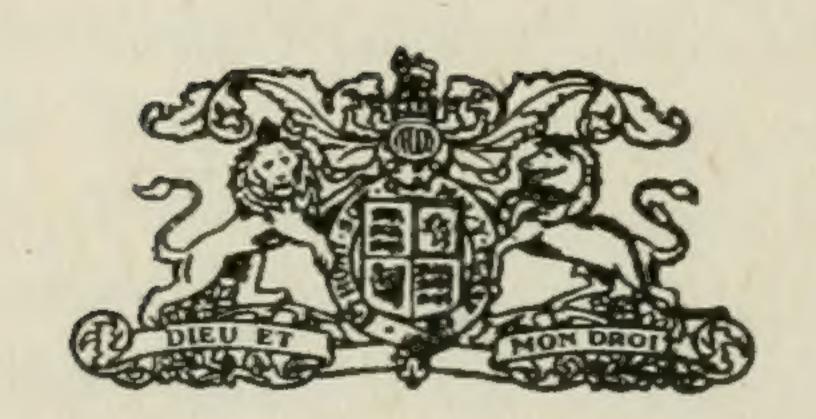
OF THE

## BOARD OF DIRECTORS

OF

# CANADIAN GOVERNMENT MERCHANT MARINE, LIMITED

FOR THE PERIOD ENDED DECEMBER 31, 1919



OTTAWA
THOMAS MULVEY
PRINTER TO THE KING'S MOST EXCELLENT MAJESTY
1920

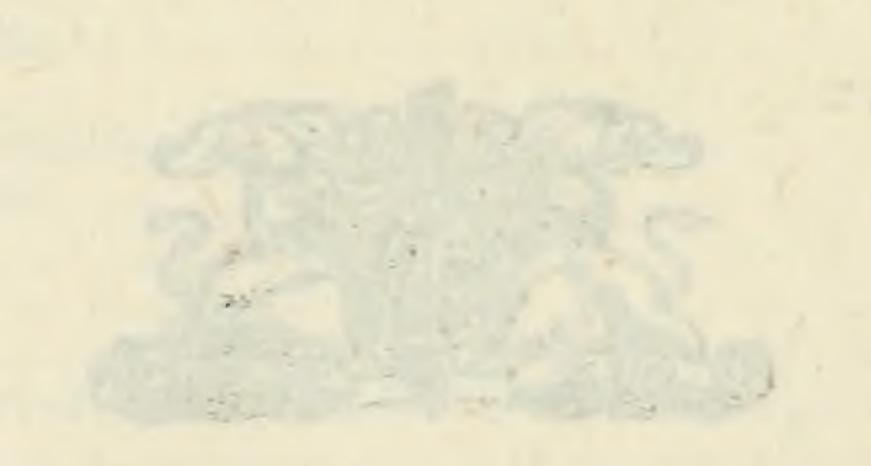
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# CANADIAN GOVERNMENT MERCHANT MARINE, LIMITED

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# CANADIAN GOVERNMENT MERCHANT MARINE, LIMITED.

### BOARD OF DIRECTORS.

Mr. D. B. Hanna, Toronto, Ontario.

Mr. A. J. Mitchell, Toronto, Ontario.

Mr. E. R. Wood, Toronto, Ontario.

Mr. R. Hobson, Hamilton, Ontario.

Major G. A. Bell, C.M.G., Ottawa, Ontario.

Sir Hormisdas Laporte, Montreal, Quebec.

Mr. A. P. Barnhill, K.C., D.C.L., St. John, N.B.

Colonel Thos. Cantley, New Glasgow, N.S.

#### GENERAL OFFICERS.

Mr. D. B. Hanna, President, Toronto, Ontario.

Mr. A. J. Mitchell, Vice-President, Toronto, Ontario.

Mr. R. C. Vaughan, Assistant to President, Toronto, Ontario.

Mr. R. P. Ormsby, Secretary, Toronto, Ontario.

Mr. C. E. Friend, Comptroller, Toronto, Ontario.

Mr. H. G. Foreman, Assistant Treasurer, Toronto, Ontario.

Mr. R. B. Teakle, Manager, Montreal, Quebec.

Mr. Wm. Phillips, European Manager, London, England.

Mr. I. J. Tait, Superintending Engineer, Montreal, Quebec.

Mr. D. O. Wood, Traffic Mgr., Exp. and Imp. Dept., Toronto.

Mr. W. A. Cunningham, Exp. and Imp. Frt. Agent, Montreal.

Mr. Geo. Bunting, General Agent, Toronto, Ontario.

Mr. F. A. Young, General Agent, New York, N.Y.

Mr. B. C. Keeley, General Agent, Vancouver, B.C.

## AUDITORS, Marwick, Mitchell & Co., Montreal.

Head Office, 1 Toronto street, Toronto, Ontario. Operating Office, 230 St. James street, Montreal, Quebec.

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#### FIRST ANNUAL REPORT.

To the Shareholders of the Canadian Government Merchant Marine, Limited:

The directors submit herewith the First Annual Report of the Canadian Government Merchant Marine, Limited, for the year ending December 31, 1919.

#### INCEPTION.

Early in 1918 the Dominion Government, owing to the serious loss of world tonnage, realized the imperative need of Canada creating, owning and operating a strong merchant marine of her own. Accordingly orders were placed with shipbuilding firms throughout Canada for the construction of steel cargo vessels. The total tonnage contracted for amounts to 380,140 deadweight tons, of the following standard type vessels:—

Type	Tonnage		No. of vessels Contracted for
No. 1	8,300		. 25
No. 3	4,500	****************	. 8
No. 6			
			63

These vessels were intended primarily to co-operate with the British shipping in supplying the necessities of war, and in times of peace to provide the means of carrying abroad the products of Canada's farms, forests, mines and factories, without which Canada could not hope to take full advantage of the opportunity of expanding her export trade.

#### VESSELS DELIVERED.

There were delivered prior to 31st December nineteen of these vessels, particulars of which are shown on schedule "A" attached. The majority of the balance (see schedule "B") will be delivered during 1920.

#### TERMS OF TRANSFER.

An Order in Council passed March 16, 1920, provides for all of the vessels on completion being turned over to the Canadian Government Merchant Marine, Limited, for operation.

The arrangement is generally that each vessel on completion will be sold to a separate ship company bearing similar name to that of the vessel, such as "Canadian Voyageur Limited," etc. The Government to receive in payment therefor demand notes representing the cost price of the vessel bearing interest at  $5\frac{1}{2}$  per cent per annum secured by mortgage on the vessel, and all of the issued capital stock of the said company. The stock of the separate company, known as the "owning" company, is in turn exchanged by the Government for an equal amount of stock of the Canadian Government Merchant Marine Limited, which is held by the Minister of Finance and Receiver-General of Canada—the stock of the "owning" companies being held by the Canadian Government Merchant Marine Limited.

#### RESULT OF OPERATIONS.

The result of operations for the first year ending 31st December, 1919, is as follows:—

, Closed Voyages		
Revenue from vessels\$ Other revenue	2,770,049 ( 9,584 8	09 89
Total revenue		\$ 2,779,633 98
Expenses:—		
Expenses:— Operation of vessels\$	1,621,999	16
Operation of Attentions and a second	90, 410	71
General expenses	64,391	
Operating profit		
Open Voyages		
Balance open voyage accounts	415,724 9	92
show a net profit of approximately		350,000 00
		\$ 1,406,767 38

#### RATES.

During the year opportunities offered for taking advantage of some very profitable voyages, but as this would have taken the vessels out of the Canadian trade, it was considered more important to develop Canadian trade by keeping the vessels in service to and from Canada at a reasonable profit rather than to take advantage of higher rates and have some of the vessels trading between foreign ports.

It should also be borne in mind that the company's vessels were in service for a portion of the year only—the first voyage being made by the Canadian Voyageur in March, 1919. At this time the United States Shipping Board had become a factor in rate making, and the high ocean rates previously prevailing were considerably reduced. In view of this, the results shown may be considered as highly satisfactory.

#### TRADE ROUTES.

Regular sailings have been established during the past year to London, Liverpool and Glasgow; to South America calling at Pernambuco, Bahia, Rio de Janeiro and Buenos Ayres; and to the West Indies calling at Havana, Kingston, Trinidad, Barbadoes and Demerara, etc. Sailings have also been made to Bordeaux and Le Havre. In all 47 trips were made during 1919, as follows:—

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	nited Ki ench por	ench ports	ench ports	nited Kingdom from Paci ench ports	ench ports	nited Kingdom from Pacific ports ench ports	nited Kingdom from Pacific ports via ench ports	nited Kingdom from Pacific ports via Pa ench ports	nited Kingdom from Pacific ports via Panan ench ports	nited Kingdom from Pacific ports via Panama c ench ports	nited Kingdom from Pacific ports via Panama cana ench ports	nited Kingdom from Pacific ports via Panama canal	nited Kingdom from Pacific ports via Panama canal ench ports	nited Kingdom from Pacific ports via Panama canalench ports	nited Kingdom from Pacific ports via Panama canalench ports	nited Kingdom from Pacific ports via Panama canalench ports	nited Kingdom from Pacific ports via Panama canalench ports	nited Kingdom from Pacific ports via Panama canalench ports	nited Kingdom from Pacific ports via Panama canalench ports	nited Kingdom from Pacific ports via Panama canalench ports	nited Kingdom from Atlantic ports.  nited Kingdom from Pacific ports via Panama canal  ench ports  ewfoundland

Of the total voyages only twenty-eight were completed in time for the accounts to be closed before December 31.

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Further trade routes are being established, including regular sailings to Australia and New Zealand, and additional services are in comtemplation, which will be inaugurated as further vessels are delivered by the builders.

#### COMMODITIES.

The value which the Merchant Marine has been to the Canadian trade is best evidenced by the list of some of the commodities carried during the year, here shown:—

Exports—Wheat, flour, grain, hay, lumber, wood-pulp, pulp board, paper, dressed meats, canned goods, fish, groceries, confectionery, cement, rubber goods, hardware, furniture, automobiles, agricultural machinery, steel billets, steel ship plates, etc.

Imports:—Manufactured articles, sugar, seeds, dye-stuffs, rice, wool, hides, cotton goods, dry goods, tea, coffee, etc.

#### INSURANCE.

Under an insurance contract made by your directors, all vessels are fully covered by insurance at very favourable rates and covers.

#### ACCIDENTS.

The only serious difficulty encountered by your vessels was in the case of the Canadian Recruit and the Canadian Spinner. These vessels sailed from Montreal in clear weather on December 8, but after leaving Quebec met with very bad weather, and both vessels became entangled in ice-fields. The Canadian Recruit after having her steering gear torn away by the ice, got out of control and was stranded on Vache reef, at the mouth of the Saguenay, on December 20. The vessel is still lying there, and the amount of damage cannot be ascertained until the river is free from ice. Any loss is fully covered under our insurance contract.

The Canadian Spinner had a most perilous trip of three weeks down the river, constantly in danger from the ice. The Government icebreaker Montcalm which was sent to rescue her, succeeded after much difficulty in reaching the "Spinner" and escorted her safely into dock at Halifax on January 15, 1920, no serious damage having resulted.

#### Co-operation with the Canadian National Railways.

The fleet of the Merchant Marine forms a most important ally to the National System of Railways, and enables the railway to obtain large through shipments of freight to Atlantic and Pacific ports which would be lost to the National System if it were not for the steamship connections of the Canadian Government Merchant Marine Limited.

#### PROTPECTS.

In view of the difficulties necessarily involved in establishing such a business, and the extraordinary expenses incurred in pioneering new routes, the result for the first year is considered satisfactory. Your directors look forward with confidence, notwithstanding increasing competition and decreasing rates, to a year of progress in 1920.

Having regard, however, to the fact that all of your company's vessels have been built since the war began, the cost of construction has been much higher than prevailed before hostilities, so that the interest, depreciation and insurance expenses on your vessels are much higher than obtains on those of your competitors whose fleets, even after taking into consideration their new tonnage, would not nearly equal per ton deadweight the cost of the fleet of the Canadian Government Marchant Marine, Limited. Your vessels will also be competing on some trades against vessels carrying foreign crews. It will be seen, therefore, that while a satisfactory business is being done and much new trade developed, large profits should not be looked for.

#### MANAGEMENT.

Your directors are pleased to be able to say that the management of your vessels is entirely in the hands of Canadians. All of the officers of the boats are British, and eighty per cent of them Canadian.

The organization of the company has entrailed heavy work on the part of the company's officers and staff. To them the board wish to express their thanks for the loyal and efficient services rendered throughout the year.

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D. B. HANNA,

President.

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Operating Department.

#### BALANCE SHEET.

As at 31st December, 1919.

#### ASSETS

Current Assets— Cash in banks and on hand Dominion of Canada—Victory Loan, 1919 Accounts receivable Advances to captains, crews and agents Insurance claims, estimated amount recoverable Interest receivable accrued Inventories of stores and supplies.	500,000 00 $505,155 18$ $23,270 88$ $24,893 35$ $4,583 38$	0 8 8 5 3
Insurance unexpired	\$ 1,489,338 84 505,284 27	
Fixed asset— Office furniture. Automobile.  \$ 7,611 10 890 93	8,502 03	3
	3 2,003,125 14	1
LIABILITIES		
Accounts payable  Balances of uncompleted voyages.  Surplus—Profit for period from 2nd March to 31st December, 1919.  Contingent liabilities—None ascertained.	1,056,767 38	2
	3 2,003,125 14	1

#### CERTIFICATE OF AUDITORS

We have audited the accounts of the Operating Department of the Canadian Government Merchant Marine, Limited, for the period from 2nd March to 31st December, 1919, and have obtained all the information and explanations which we have required.

We certify that the above balance sheet is properly drawn up so as to present a true and correct view of the state of the company's affairs as at 31st December, 1919, according to the best of our information and the explanations given to us, and as shown by the books of the company.

'MARWICK, MITCHELL & CO.

MONTREAL, QUE., 30th April, 1920.

### OPERATING ACCOUNT.

For the Period from 2nd March, 1919, to 31st December, 1919.

#### CLOSED VOYAGES

Revenue from vessels		\$	2,770,049	09
Other revenue— Commission and agency fee on landing of S.S. Juil Interest	\$ 869 8,715	66	9,584	20
Total vorranue		_		
Total revenue		\$	2,779,633	98
Expenses— Operation of vessels Operation of wharf	\$ 1,621,999 36,475	46 91		
General expenses—       \$ 41,013 44         Office salaries.       \$ 6,825 15         Advertising.       2,740 10         Cables, telegrams and telephones.       3,404 95         Miscellaneous.       9,612 78         Loss on exchange.       794 81				
	64,391		1,722,866	60
Operating profit closed voyages				
OPEN VOYAGES				
Balance open voyages accounts	\$ 415,724	92		
Complete statement of disbursements, and operating expenses on account of these voyages has not been received, but it is estimated the result will show a net profit of approximately		\$	350,000	00
		\$	1,409,767	38

SCHEDULE "A"

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Date Delivered  January 21, 1919 April 22, 1919 April 26, 1919 May 22, 1919 June 19, 1919 August 5, 1919 August 6, 1919 August 30, 1919 August 30, 1919 August 30, 1919 November 5, 1919 November 5, 1919 November 5, 1919 November 1, 1919 December 1, 1919	
Montreal  Montreal  Collingwood  Vancouver  Pt. Arthur  Vancouver  Wontreal  Collingwood  Montreal  Collingwood  Montreal  Collingwood  Montreal  Pt. Arthur  Montreal  Pt. Arthur  Collingwood  Montreal  Pt. Arthur  Montreal  Three Rivers	99, 610
Canadian Vickers, Ltd. Canadian Vickers, Ltd. Canadian Vickers, Ltd. Collingwood, S. B. Co. Collingwood S. B. Co. Wallace Shipyards, Ltd. Pt. Arthur S. B. Co., Ltd. Pt. Arthur S. B. Co., Ltd. Canadian Vickers, Ltd. Canadian Vickers, Ltd. Collingwood S. B. Co. Collingwood S. B. Co. Collingwood S. B. Co. Canadian Vickers, Ltd. Pt. Arthur S. B. Co., Ltd. Pt. Arthur S. B. Co., Ltd. Canadian Vickers, Ltd. Pt. Arthur S. B. Co., Ltd. Canadian Vickers, Ltd. Canadian Vickers, Ltd. Tidewater S. B. Co.	livered
Approximate Deadweight Tonnage 4,575 8,390 3,890 8,390 3,400 3,400 3,400 3,400 3,400 3,400 3,400 3,400 3,400 3,400 3,400 3,400 3,400 5,100	T 290, 610
San Ran Ran Ran Ran Ran Ran Ran Ran Ran R	Canadian Spinner

### SCHEDULE "B"

#### VESSELS UNDER CONSTRUCTION

Vessel	Tonnage		
Canadian Raider	5,100	Wallace Shipyards, Ltd	Vancouver
Canadian Importer	. 8,390	J. Coughlan & Sons	. Vancouver
Canadian Exporter	. 8,390	J. Coughlan & Sons	. Vancouver
Canadian Trapper	5,100	Davie S. B. Co	Levis, P.Q.
Canadian Rancher	5,100	Tidewater S. B. Co	.Three Rivers
Canadian Planter	8,390	Canadian Vickers, Ltd	. Montreal
Canadian Sealer	2,800	N. S. Steel & Coal Co	New Glasgow
Canadian Inventor		J. Coughlan & Sons	. Vancouver
Canadian Prospector	0 000	J. Coughlan & Sons	. Vancouver
Canadian Beaver	3,890	Collingwood S. B. Co	. Collingwood
Canadian Miner	2,800	N.S. Steel & Coal Co	. New Glasgow
Canadian Hunter	- 400	Davie S. B. Co	. Levis, P.Q.
Canadian Farmer		Collingwood S. B. Co	Collingwood
Canadian Winner	8,390	Harbour Marine Co	Victoria
Canadian Fisher		Tidewater S. B. Co	Three Rivers
Canadian Victor		Canadian Vickers, Ltd	. Montreal
Canadian Forester	w 400	Tidewater S. B. Co	Three Rivers
Canadian Traveller		Harbour Marine Co	Victoria
Canadian Otter		Br. American S. B. Co	Welland
Canadian Conqueror		Canadian Vickers, Ltd	Montreal
Canadian Runner	4 375	Pt. Arthur S. B. Co	Pt. Arthur
Canadian Carrier		Pt. Arthur S. B. Co	Pt. Arthur
Canadian Squatter		Br. American S. B. Co	Welland
Canadian Mariner		Halifax Shipyards	
Canadian Observer	0 000	Collingwood S. B. Co	Collingwood
Canadian Explorer	0.000	Halifax Shipyards	Halifax
Canadian Pathfinder	~ ~~	Dominion S. B. Co	Toronto
Canadian Engineer	A MAA	Dominion S. B. Co	Toronto
	0 000	Pr. Rupert Dry Dock Co	Prince Rupert
Canadian Reaper		Pr. Rupert Dry Dock Co	Prince Rupert
Canadian Thrasher	8 300	Canadian Vickers, Ltd	Montreal
Canadian Leader		Canadian Vickers, Ltd	Montreal
Canadian Racer	0 000	Midland S. B. Co	Midland
Canadian Highlander		Wallance Shipyards, Ltd	Vancouver
		Wallace Shipyards, Ltd	Vancouver
Canadian Skirmisher	0 000	Collingwood S. B. Co	Collingwood
Canadian Rover	0.000	Collingwood S. B. Co	Kingston
Canadian Coaster	2 222	N. S. Steel & Coal Co	New Glasgow
Canadian Challenger		Davie S. B. Co	Levis P.Q.
Canadian Chanenger		Pt. Arthur S. B. Co	Pt. Arthur
Canadian Constructor	10.800	Halifax Shipyards	
Canadian Cruiser	10,800	Halifax Shipyards	Halifax
Canadian Transporter		J. Coughlan & Sons	Vancouver
Canadian Freighter	0.000	J. Coughlan & Sons	Vancouver
Canadian Fielghter	0,000	o. Cougnitule to Collo	
	280,530		
Total deadweight tonnage under const	ruction		280,530
Total deadweight tonnage delivered 1	919		99,610
			380,140
			300, 140

\* - -The same of the sa . 2. 76